Welcome to the Agnese Nelms Haury Program in Environment and Social Justice (Haury Program) request for Letters of Intent for challenge funding and its new format. We’ve listened to previous applicants and have streamlined the initial submittal into a Letter of Intent. Please read this request for the revised format proposals thoroughly as the submittal process has changed substantially. We hope this new format encourages your ideas and submittal.

The Haury Program is pleased to request proposals for **challenge funding**. Funding of $200,000 per year for not more than three years is available for a single project. This call for proposals has two main themes. Proposers should keep in mind one or both of these framing questions as they prepare their Letter of Intent:

1. What will a socially just and sustainable Southwest look like in 25 years?
2. How does your work move the needle in building the stronger, more sustainable social fabric?

The Haury Program will determine the individual award through a competitive review and selection process. This is a two-phase process: phase one selects up to three finalists based on the Letter of Intent responding to this RFP; phase two determines the awardee based on a written feasibility study and a presentation/discussion with a judging panel. The winning team is required to present their proposal at the Haury Program Spring Event occurring (To Be Determined) during the week of April 27, 2020. This funding opportunity is a charitable grant made through the University of Arizona (UA) Foundation (UAF).

**In order for your Letter of Intent to be considered it must be relevant to the Haury Program’s mission and goals and lie within the areas funded by the Haury Program. These are described below.**

**What is the Agnese Nelms Haury Program in Environment and Social Justice? What areas does the Haury Program fund?**

The Haury Program was established at the University of Arizona in 2014 to invest its funding in programs, projects and people working to create a safe, just and sustainable space for all humanity. We currently focus primarily on work in the Southwest region, including Arizona, border lands and northern Mexico, and expect that this immediate focus will develop programs that work toward long-term impact and systemic change in this regional community and models for programs that may have value in other regions nationally and internationally.

Our program funds work that improves social justice (justice regarding the distribution of financial, social, political and human capital, opportunities, and privileges within a society) while simultaneously addressing environmental sustainability (such as climate change, pollution, natural resource degradation, and loss of biodiversity). For example, funded Haury Program projects include increasing Indigenous peoples communities’ resilience to climate change, improving equity in solar access in financially stressed neighborhoods, working to alleviate food injustice in underserved neighborhoods, and reclaiming agency and community wellness in minority neighborhoods. For a complete list of the seed grants awarded previously, visit the Haury Program website at [https://www.haury.arizona.edu](https://www.haury.arizona.edu).
What are the mission and goals of the Haury Program?

The mission of the Haury Program is to promote community and university partnerships to create a just and sustainable society.

The goals of the Haury Program are:

- To improve the lives of underserved and underrepresented groups, especially Indigenous and Hispanic populations of the Southwest.
- To create communities that are resilient in the face of environmental and social justice challenges.
- To create change makers in research, education and grassroots communities.
- To create solutions for a changing world that are innovative, entrepreneurial, scalable, and disseminated in an inclusive way.
- To make a global impact through partnerships and by making the Southwest a hub of innovative ideas that result in environmental solutions and social transformation.

All grant projects must include both University of Arizona and community collaborators. These partnerships are expected to be authentic collaborations focused on tangible and measurable community needs, while benefiting from the knowledge of communities and research from UA.

Definitions

**Challenge charitable grants**: A challenge charitable grant assembles an interdisciplinary team to confront major challenges, often termed “wicked problems,” at the nexus of environment and social justice in the Southwest to create systemic and transformational changes. These teams include UA and community members.

**Community partners**: Non-UA entities such as organizations working with underserved communities, school districts in underserved communities, Tribal nations, and other underserved, underrepresented or marginalized communities. Community colleges and school districts are also considered community partners.

If your project proposal includes partnering with American Indian tribes and nations, we recommend to contact The Native Peoples Technical Assistance Office (NPTAO, [https://nptao.arizona.edu/about-nptao-rdi](https://nptao.arizona.edu/about-nptao-rdi)). NPTAO serves as a liaison for Native Affairs at UA Research, Discovery & Innovation (RDI) and provides technical assistance to UA members and their partners seeking to conduct collaborative research or educational engagements with Native Nations/Indigenous Communities.

**Government partners**: The Haury Program encourages additional partnerships with US federal, state, and local municipal (non-Tribal) governments programs and agencies, but they do not qualify as the primary community partner and typically the Haury Program does not provide direct funding to these entities under this grant. Please see the next section for more information on payments to non-Tribal government agencies.

**Southwest**: For purposes of this RFP, “Southwest” includes the state of Arizona, the Arizona-Mexico borderlands, and northern Mexico.

**Authentic partnerships**: Partnering is the foundation for the work of the Haury Program. The Haury Program uses several indicators to determine the authenticity for partnerships such as:

- Is there evidence that the project is initiated and driven by community priorities as established by the community members;
• Do main partners (UA and community) receive similar amounts of the total funding;
• Do primary partners participate in all aspects of the project or contribute substantively to critical components including co-management and direction;
• Are members of the community substantively involved in the project in all phases; and
• Do the outcomes directly and immediately benefit the community as well as provide educational and research opportunities to UA personnel, that is: is this more than only a research project in that it provides tangible results and opportunities to contribute to systemic community change?

**Project co-leaders:** Primary partners who are involved in all phases of the project and engage in project and team management including budgeting, documenting and communicating project advances and changes, receive equivalent funding and are expected to invest considerable time in the execution of the project. Must include at least one partner from both the UA and the community.

**Secondary Partners:** Partner which has significant participation in the project but does not serve a leading role or has a limited, defined purpose or time on the project.

**Other collaborators:** An organization or person who serves a limited, specific, minor role on the project with respect to management, time and funding.

**Who is eligible to apply for these grants?**

Proposals for challenge grant funding must include both UA and community partners and activities. Either a UA group or a community organization (see definition for payment purposes) can take the lead in submitting the proposal. A faculty or staff member must be the lead within the UA partner.

Both parties can receive direct payments for their work in accordance with requirements as follow:

**UA primary partner:** The Haury Program transfers funds from University of Arizona Foundation (UAF) to faculty researchers or staff UAF departmental gift accounts. The recipient can transfer funds from UAF gift account to UA departmental account.

**Community organization primary partner:** The Haury Program generally pays community organizations by check. The organization must be one of the following to receive funds from UAF: nonprofit or nongovernmental organizations (IRS code: 501(c)(3)), public school district, Tribal nation, Tribal College, community college, not-for-profit university or college. Eligible organizational entities may represent non-profit organizations, schools (teachers, students), neighborhood groups, indigenous peoples, grass root coalitions, and others.

**Government additional partner:** Some grants may benefit by also including a government partner. Please contact the Haury Program at haury@email.arizona.edu to learn about funding criteria if you are considering directing any funds to US federal, state or local government (non-Tribal) agencies.

**What does the Haury Program NOT fund under this RFP?**

Haury Program challenge grant funding does not fund:

• Capital improvements or building or capital campaigns;
• Ongoing operational funding for existing programs or projects;
• Direct donations or grants to individuals;
• Grants for the main purpose to plan future work;
• Political campaigns and legislative lobbying efforts; or
• Projects that exclusively serve religious purposes.

Funding Dates
The funding start date for challenge grant finalists is January 2020. The funding start date for the selected challenge charitable grant is July 2020 and the charitable grant term is three years.

What are the funding allotments and how can the funds be used?
Funds may be used for salaries, materials and supplies, travel, and equipment. Up to 12% of the funds allotted to an organization’s entire budget may be used for administration of the project, i.e., project manager’s salary. UA and community partners may each take 12% for this purpose. Managers and other workers’ salaries are expected to be primarily for performance of project operations. Indirect costs may also be taken by non-UA partners. This amount is the federally approved rate or up to 10% of direct costs for non-UA partners.

No funding match is required but leveraging of Haury Program funding is encouraged. If the proposal claims leveraged funds are part of the project, they must be guaranteed by the external funder at the time of the grant submittal.

The University of Arizona Foundation (UAF) will disburse funds to the charitable grant recipients in accordance with Haury Program standard operating procedures and UAF requirements. Funds are directed to the University of Arizona through UAF and University accounts. We expect that funds for community organizations (non-University of Arizona) will be allocated directly from UAF to those entities. Details will be provided to charitable grant recipients in the funding agreement letter.

Continued funding for multi-year grants will be contingent upon demonstrated progress at the end of each year; poor progress may result in reduced budget in subsequent years or termination of funding.

The Haury Program strongly encourages opportunities for UA students and young faculty in all projects it funds. While students cannot be the partner lead on a project proposal, the Haury Program encourages substantive opportunities and participation for students in projects.

Special requirements for University of Arizona Partners
These proposals and projects are NOT subject to UA Sponsored Projects review or processing.
Grantees must comply with all UA and federal requirements for human subjects’ research.

What are the proposal requirements?
Applying for Haury Program challenge funding is a two-step process that begins in fall 2019 and culminates in spring 2020. (Please note all important dates are provided later in this document.)

The initial RFP, released in fall 2019, focuses on the project approach and the partnership team. Applicants submit a Letter of Intent of up to ten pages (including the supporting documents), with the content described below.

Review panels will review the Letter of Intent documents to select up to three finalists. Recommendations from the review panel are provided by the Haury Program Director to the Haury
Program’s Donor Advised Fund Board (DAF) for consideration. Once the DAF Board recommends the selection and UAF approves it, the Haury Program will provide each finalist team with $10,000 to develop their feasibility study. The teams will submit their feasibility studies at the end of March 2020.

For the second submittal, a detailed proposal is required. This proposal, the feasibility study, must explore the feasibility of implementing the original idea. It includes thorough analysis into the detail of management, activities, roles, schedule, outputs, impact, evaluation, sustainability and dissemination of results. The focus of this second submittal is the demonstration that the team has designed all components of the project, developed the partnership into a working team, and can provide a compelling justification for success. Only challenge grant finalists will need to submit the schedule, budget and project roadmap using the Project Spreadsheet template on the Haury Program website.

A judging panel will select the winning team on the basis of this final submittal and a private presentation the team makes to the panel following the written feasibility study submittal. The Haury Program reserves the right not to make an award if the panel determines that no team meets the award criteria.

**Letter of Intent due date**

Proposals are due on October 31, 2019, at 5:00 pm local time. Proposals received after this date will not be considered.

**Lead organization**

Projects may have multiple partners, but one primary UA member (faculty, post-doc or staff) and one primary community organization member (defined above) co-lead the project. Co-leads are active participants in the project although daily management may be the responsibility of the project manager.

**Letter of Intent content**

All letters must be written in English, understandable to a diverse review panel as described below. The information is submitted through a web form (see below). Formatting: font – no less than 11 point; margins – no less than 0.8 inch (2.032 cm). The cover page and narrative portions (see below) must have the pages numbered 1 to 5.

Challenge charitable grants letters of intent must include the following information in order to be considered. Note that this information must be submitted as prompted in the Haury Program web form and its attachment (see below). The total submittal must not exceed ten pages; we are looking for well-thought-out, concise answers to focus the project idea.

- Cover page: Page 1
  - Summary (250 words);
  - Contact information for the project lead and all program partners (name, organization, email, phone, address)

- Narrative (up to 4 pages): What do you intend to do and how do you intend to do it. These pages must be numbered 2 to 5 with “Challenge-PI last name” in upper right corner.
  - Statement of need for project (no more than 200 words);
  - Project goals and objectives;
  - Statement of what success is for this project;
  - Communities benefited by this project, include stakeholders and influencers (those people who may change the direction of the project);
  - Project Approach - proposed activities and work plan (include how community members are involved in proposing this approach and solutions);
• Ground truthing the approach:
  § Description of previous work in your project’s focus area by your team or others (provide 5 top supporting references);
  § Description of how this work will build off the previous work listed above;
  § Provide any evidence this approach will have the stated outcome; and
  § What are the risks to this project that will prevent success? Explain how you will manage these risks;
• Partnership(s) need, plan and implementation including:
  § Why is this the best partnership for this project?
  § Have the partners previously collaborated. If yes, on what?
  § List the roles and responsibilities of each of the partners, and
  § How will the project promote interaction among collaborators and communities;
• List the tangible project outcomes of partnership and project;
• If your team is selected as a challenge grant finalist, briefly indicate how you will most effectively use the $10,000 awarded in January 2020 to prepare the feasibility study by March 2020 for the final submission.
• Budget – Page 6 (see budget template) Provide line items by year and total for grant duration.

Remaining sections are pages 6 through 10:
• Letter(s) of commitment and specific role in project by non-lead organization representative of any significant partners. These are not just letters of support, but letters that demonstrate commitment to the project through actions. If Native nations, Tribal communities, or Tribal colleges are included, the team must provide documentation the proper authorities of these entities are committed to project. The two project leads do not need to submit letters of commitment;
• Short biographies of the project leaders which demonstrate relevant experience (no more than one page/person);
• Statement of previous/current Haury Program funding – team members must indicate whether or not they have received or are receiving funding from the Haury Program since its inception in 2014. If team members have, also indicate the award amount, use, and how the project being proposed is different from the previous Haury Program award(s).

How are proposals evaluated?

Proposals are ineligible for consideration and will be rejected for any one of the following:
• Missed submission deadline;
• Incorrect submission method – not using the web form to upload the proposal and input basic information;
• Exceeding the 4-page limit for the Narrative, or the 10-page total submission limit;
• Missing any one of the proposal components.

If a proposal is rejected for any of the above reasons, the Haury Program notifies the lead after the proposal deadline. Proposals meeting the above criteria undergo a formal review process.

The Challenge grant is a two-phase process:
  Phase 1: Initial applicants are narrowed to no more than three finalists and
Phase 2: The finalists prepare feasibility studies and a private presentation for the judging panel, which will select one team for funding.

The selected team provides a public presentation as part of the Haury Program Spring Event.

Phase 1 follows this evaluation process:

1. Initial review

   The Haury Program reviews proposals to determine whether they comply with the following programmatic criteria:
   - Advances the Haury Program’s mission and goals and lies within the areas funded by the Haury Program;
   - Supports the Haury Program mission to promote community and university partnerships to create a just and sustainable society;
   - Includes substantive, complementary participation by University of Arizona and community partners; and
   - Provides evidence the community is involved in the approach, the approach was researched thoroughly and has a large chance of being successful.

2. Review panel evaluation

   Review panels convene to consider the proposals. Panels consist of representatives from the UA and the larger community, including non-profit organizations and government. The review panels select up to three finalists to recommend to the Haury Program Donor Advised Fund (DAF) Board. The DAF Board resides in UAF and makes the final decision on the finalists recommended by the review panel.

   The review panel judges the proposals that pass the initial review according to the following general criteria:
   - Project merit
   - Strength of team
   - Project Impact

   For detail about these categories, which may help in your proposal writing, see the appendix at the end of the RFP.

3. Funding evaluation

   The Haury Program staff contribute commentary regarding strategic goals and in light of the portfolio of the Haury Program. The panel recommendations and this commentary are presented to DAF Board which then provides final recommendations approvals to UAF. The Haury Program notifies the finalists upon their selection.

Phase 2 consists of these activities:

January 2020: The Program provides each finalist team with $10,000 to develop its feasibility study and prepare for the final selection. Each team may determine how best to use the $10,000 to develop their Phase 2 materials.

January – March 2020 - Teams develop feasibility study.

March 27, 2020, 5:00 pm local time - Deadline for feasibility study submission.

Week of April 1, 2020 – Judges review feasibility studies. Upon discretion of the Haury Program -
content experts evaluate the feasibility studies.

Week of April 13, 2020 – Selection of Challenge Grant Award – Challenge Grant Finalists will make a presentation followed by a discussion/Q&A with Challenge Grant Judges (DAF Board and External Community or Foundation Representatives). All three teams will be scheduled for the same day and must make themselves available for their presentation time slot. The day and time will be determined.

Week of April 27, 2020 - Haury Program Spring Event--The winning team will make a public presentation about their work as part of a larger public event. The Haury Program will provide limited professional presentation coaching for the team prior to this event.

The Haury Program reserves the right to modify Phase 2 activities and dates prior to the contracting with finalists in January 2020.

What is the submittal format?

All proposals must be delivered electronically through a web form with attachment in portable document format (PDF) as described below.

- The web form requires entry of: type of grant submitted, contact name, organization and email for the project lead and primary partner, proposal title, list of additional partners, amount requested by year, total amount requested, proposal file name, and upload of proposal as pdf file.
- The uploaded pdf file must include all of the information listed above under Letter of Intent submittal content in order to be considered.

Attached file and name

Proposals must be attached as a single portable document format (PDF) and titled as follows:

Proposer’s last name first name initial_Abstract Name of the Institution_MonthYearofDelivery_CGProposal

Examples:

Jane Smith of Community Solutions for Environmental Justice presents a proposal in October 2019, the file name should be: SmithJ_CommSolnEJ_1019_CGProposal.pdf.

Pedro Sanchez of the University of Arizona presents a proposal in October 2019, the file name should be: SanchezP_UA_1019_CGProposal.pdf.

Multiple Files

Proposals containing multiple files will not be accepted.

Electronic delivery

All proposals must be delivered electronically using the proposal submittal form on the Haury Grant Opportunities webpage: https://www.haury.arizona.edu/grant-opportunities-fall-2019. The form must be filled out completely and the proposal uploaded as a single PDF. The maximum file size that can be uploaded is 50 MB.

Once the proposal has been submitted, the submitter will receive a confirmation email. If the submitter does not get a confirmation email, please email haury@email.arizona.edu.
For information on delivering proposals or for questions:

- Information about the RFP:
  - Two pre-proposal meetings are offered:

<table>
<thead>
<tr>
<th>Pre-proposal Meeting I- General RFP Discussion</th>
<th>Sept. 19, 2019, 3:30 to 4:30 pm</th>
</tr>
</thead>
<tbody>
<tr>
<td>General RFP Discussion – Discussion of grant opportunities and application requirements. Please read through RFPs prior to attending.</td>
<td>Eckstrom-Columbus Library</td>
</tr>
<tr>
<td>No RSVP required</td>
<td>4350 E. 22nd St., Tucson, AZ 85711</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Pre-proposal Meeting II- Tools for Project Success</th>
<th>October 11, 2019, 10:30 am to noon</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tools for Project Success – Information on project components such as schedules, evaluation, program management and using the Project Roadmap template.</td>
<td>Woods Memorial Library</td>
</tr>
<tr>
<td>No RSVP required</td>
<td>3455 N. First Ave., Tucson, AZ 85719</td>
</tr>
</tbody>
</table>

- On-line FAQs can be found at: [http://www.haury.arizona.edu/faq-page](http://www.haury.arizona.edu/faq-page).
- General information slideshow is available on the Haury Program website at Grant Opportunities [https://www.haury.arizona.edu/grant-opportunities-fall-2019](https://www.haury.arizona.edu/grant-opportunities-fall-2019).
- Consultation with Haury Program staff by appointment only as available for specific project questions but attendance at pre-proposal meetings is encouraged:
  - Grant proposal office hours and dates are 9/30, 10/14 from 2-4 pm; 10/10, 10/17 from 10 am-12pm. Please read through this RFP prior to scheduling a consultation.
  - Consultations will take place in at the Environment and Natural Resources 2 (ENR2) Building, Room N558, 5th Floor, University of Arizona, 1064 E Lowell Street, Tucson, AZ 85721.
  - Please call Hiram Pena at (621-3262) or email [haury@email.arizona.edu](mailto:haury@email.arizona.edu) to make an appointment.
- Information about the Haury Program: [http://www.haury.arizona.edu](http://www.haury.arizona.edu).

What are the key dates for the Fall 2019 challenge charitable grants?

<table>
<thead>
<tr>
<th>Activity</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>RFP Announcement</td>
<td>September 3, 2019</td>
</tr>
<tr>
<td>Pre-proposal Meeting I- General RFP Discussion</td>
<td>September 19, 2019, 3:30 to 4:30 pm</td>
</tr>
<tr>
<td></td>
<td>Eckstrom-Columbus Library</td>
</tr>
<tr>
<td></td>
<td>4350 E 22nd St., Tucson, AZ 85711</td>
</tr>
<tr>
<td>Pre-proposal Meeting II- Tools for Project Success</td>
<td>October 11, 2019, 10:30 am to noon</td>
</tr>
<tr>
<td></td>
<td>Woods Memorial Library</td>
</tr>
<tr>
<td></td>
<td>3455 N 1st Ave., Tucson, AZ 85719</td>
</tr>
</tbody>
</table>
Honesty, Transparency, Effectiveness, Economy and Efficiency

An obligation of this program is to manage the available financial resources with transparency, efficiency, effectiveness, economy and honesty, to meet the objectives for which they are intended. Beneficiaries must observe these principles as well, managing funds that are granted to them for the proper performance of the purposes. To do so, they must submit reports on the terms set out in the Agreement between the Haury Program and grantees.

Any breach of these principles shall be cause for cancellation of the support.

Equity and Non-Discrimination

The recipients of Haury Program charitable grants are selected through competitive, efficient, equitable, transparent and public procedures based on merit and quality; charitable grants that are awarded are subject to processes of evaluation, selection, formalization and follow-up, in terms of the regulatory framework that corresponds to each program, therefore, the Haury Program in the allocation of resources to beneficiaries, is obligated not to discriminate the proponents for any reason or social status.

Interpretation and Unforeseen Issues

The interpretation of this call and issues not covered herein will be resolved by the Haury Program, and its resolutions will be final.

Miscellaneous

The Haury Program does not provide office space or other facilities or equipment for grantees. All support, equipment and facilities must be provided by grantee and/or included in the budget.

The Haury Program reserves the right to forgo or postpone funding.

Frequently Asked Questions

Please email your questions to haury@email.arizona.edu. We will post answers to all questions on the frequently asked questions (FAQs) link on the website at http://www.haury.arizona.edu/faq-page.
Appendix

What do review panels look for in the Letter of Intent – how do you make your proposal stronger?

- Project merit
  - Clear and documented approach;
  - Solid plan to work through feasibility study;
  - Capability for strong project management;
  - Clear explanation of how and why this project and collaboration addresses the need; and
  - Clear statement and justification of expected outcomes and impacts.

- Strength of University-Community Team
  - Clear statement of all work to be performed as part of the project including responsibilities, roles and capabilities of community and University partners as well as expected outcomes;
  - Demonstration of authenticity of the team;
  - Opportunities for UA students and younger UA faculty and staff to engage in the project and community;
  - Opportunities for development of diverse and inclusive young leaders in community and university (impacts sustainability also).

- Project Impact
  - Referring back to the framing questions: Potential impact of the project to significantly contribute to solutions to problems and transformational changes to achieve a just and sustainable community, provide actions within the community and scalability, transfer of information to policy.

What is the private judging presentation and public presentation purpose and format?

The 2020 Challenge Grant Final selection will be made after the three finalist teams have individual private presentations and discussion/Q&A with the judges. The winner will be notified privately. These private presentations will be scheduled during the week of April 13, 2020, the exact date to be determined.

Following this selection process, and approximately two weeks later, the winning team will be required to give a public presentation of their proposal during the Haury Program Spring Event scheduled for the week of April 27, 2020. The public presentation of the winning challenge grant is intended to be exciting, inspiring and provide the public with the project’s vision. The purpose is to bring attention to and support for the new challenge project, highlight social justice and environmental challenges, and raise the visibility of the Haury Program. The Haury Program will provide limited professional presentation coaching for this event.

View the presentations of the previous Haury Program Challenge Grant winning teams on the Haury Program YouTube channel: https://www.youtube.com/watch?v=tvfKOtPbpJ4&feature=youtu.be, https://www.youtube.com/watch?v=zolzpOJvCG8 and https://www.youtube.com/watch?v=cBZ-gGEWF EW.

What are the general reporting and outreach requirements for successful proposals?

- Attend semi-annual meetings with the Haury Program with main project partners (video conferencing is acceptable).
- Submit progress reports as required by the Haury Program (for multi-year programs, these are
• Submit an annual report that includes narrative and financial information;
• Submit a final report (including program evaluation, final costs aligned to original proposal, summary of work, graphics, videos and photos, continued or proposed follow-on work);
• Submit a final, stand-alone document on best practices for the project including lessons learned (both operational and partnering activities) during the feasibility study phase for the Haury Program on-line tool kit resource;
• Notice the Haury Program regarding public and professional presentations and
• Participate in future evaluation of the project initiated under the grant*; and
• Other requirements as specified in the award letter; and
• Participate fully in the Haury Program network by attending sponsored events and professional development opportunities.

*The Haury Program is dedicated to ongoing evaluation of programming and projects to assess sustainability and transformational success of the Program, in order to be able to share lessons learned from projects, and to potentially continue to advance successful program and projects. In addition to the program evaluation required in the grantee’s final report, which provides evaluation of short-term success of the specific project, the Haury Program conducts evaluations up to five years post-completion for various projects. As a condition of acceptance of Haury Program funding, your team agrees to participate in a future evaluation of the work completed under the grant. In consultation with grantees, the Program determines the time frame (usually no fewer than two years post-completion) and specifics of the evaluation. The Haury Program compensates grantees for participation in this post-completion evaluation in accordance with the degree of their participation.